

# Board of Governors

## BOARD OF GOVERNORS RELATED DUTIES

In addition to setting the vision for the University and monitoring its progress, the Board is also involved with other activities:

- Representing the University to its owners through community events
- Supporting University activities
- Holding education workshops for the Board to better understand the University’s needs and issues.

## KWANTLEN POLYTECHNIC UNIVERSITY BOARD VALUES

The values form a constant guide for planning, decision-making and working together as a learning community.

- Exploration
- Inclusiveness
- Excellence
- Integrity
- Community
- Accountability

## BOARD OF GOVERNORS

September 2009

### Scott Nicoll, Chair

Community Member / Partner, Hamilton, Duncan, Armstrong & Stewart, Barristers & Solicitors

### Ariana Arguello

Staff Representative

### Arvinder Bubber

Chancellor

### Rebecca Darnell

Community Member / Principal of Darnell and Co. Law Office

### Shane King

Community Member / Partner, KNV Chartered Accountants, LLP

### Kim Richter

Faculty Representative

### Gord Schoberg

Community Member / Director, Environment, Health & Safety, Terasen Gas Inc.

### Andrew Taylor-Eddy

Student Representative

### Amrik Virk

Community Member / Inspector, RCMP Langley Detachment

### Newton Wainman

Faculty Representative

### Derek Robertson

Student Representative

### Dr. David Atkinson

President and Vice Chancellor

For more information, contact the Board of Governors Office at 604.599.2079

[www.kwantlen.ca](http://www.kwantlen.ca)



## POLICY GOVERNANCE MODEL: A DEFINITION

The Policy Governance© model was developed by Dr. John Carver.

Policy Governance© emphasizes vision and values. It addresses **board job design** and the **board-management partnership**. The Board governs on behalf of the people of Surrey / Richmond / Delta / White Rock / Township of Langley / City of Langley, including students, faculty, staff, as well as citizens, businesses and other organizations in our region. **The Board is community focused and future oriented. The Board sets the direction for the University.**

In order to provide valuable leadership, the Board sets policies that empower both themselves and the President of the University.

### Policies are divided into four categories:

1. Ends Policies
2. Executive Limitations Policies
3. Board-President Linkage
4. Governance Process

### *Ends Policies*

These are the desired results. The Ends describe what benefits will occur for which people and at what cost. They consist of the organizational vision or the mission statement.

It is left up to the President to determine **how** to achieve these Ends and his performance is evaluated on how well the results of the actions match the desired Ends.

### *Executive Limitations Policies*

Simply stated, these are the limits that the Board places around the way the President operates. These policies describe the standards of ethics and prudence that guide the President’s practices, activities, circumstances and methods.

The Executive Limitations clearly outline what the Board will not allow, but it refrains from setting other limits. This technique empowers the President and University faculty, staff & administrators to use their full creative powers. The Board deals with the “**what**” and the President is responsible for the “**how-to**”.

Executive Limitations deal with areas such as asset management, treatment of students, treatment of employees, curriculum and instruction, and entrepreneurial and partnership activities and opportunities.

### *Board-President Linkage*

The Board must set policies about how it will relate to the President. It must determine:

- How to delegate
- Its view of the President’s role
- How to evaluate the President’s performance

The Board-President Linkage Policies describe the delegation and accountability linkage through the President. At Kwantlen Polytechnic University, the Board connects to the University through the President.

### *Governance Process*

These policies clarify the Board’s own job and rules for its own internal workings. Issues include how meetings will be conducted, what topics will be addressed, the role of officers and committees, and how the Board will discipline and evaluate itself.

By setting clear Governance Process Policies, the Board develops a consistent plan for how it will operate – compelling it to remain focused on the critical challenges of providing vision and leadership.

Board of Governors

“To be Canada’s number one teaching-led university.”